**AGENDA**

**8:30 a.m.         Welcome**

* **Vali Nasr**, Dean of Johns Hopkins SAIS
* **Ryszard Schnepf**, Ambassador of Poland to the United States

**8:45 a.m.         Release and Summary of *Alliance Revitalized: NATO for a New Era***

* **Dan Hamilton**, Executive Director, Center for Transatlantic Relations

**9:00 a.m.         Opening Remarks**

* **General Denis Mercier**, Supreme Allied Commander Transformation
* Moderated by **Hans Binnendijk**, Senior Fellow, Center for Transatlantic Relations

**9:30 a.m.         The Arc of Crisis**

Introductory Comments:

* **Constanze Stelzenmüller**, Robert Bosch Senior Fellow, Brookings Institution
* **John Heffern**, Principal Deputy Assistant Secretary of State
* **Przemysław Żurawski vel Grajewski**, Advisor to the Minister of Foreign Affairs of Poland
* **Heather Conley**, Senior Vice-President and Director of the Europe Program, CSIS
* Moderated by **Dan Hamilton**, Executive Director, Center for Transatlantic Relations

**10:30 a.m.        What’s Needed for NATO:**

* Strengthening Defense and Deterrence
* Enhancing Capabilities
* Improving Crisis Management
* Building Resilience

Introductory Comments:

* **Fabrice Pothier**, Director of Policy Planning, Office of the NATO Secretary General
* **Hans Binnendijk**, Senior Fellow, Center for Transatlantic Relations
* **John Manza**, Director of NATO Policy, Department of Defense
* **Frank Kramer**, former U.S. Assistant Secretary of Defense, Senior Fellow, Atlantic Council
* Moderated by **Jeff Rathke***,* ‎Senior Fellow and Deputy Director, Europe Program, CSIS

**11:30 a.m.        Conclusion**

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